

NEXT IN SUMMIT 2025

(23rd-24th APRIL 2025)

PROGRAMME OVERVIEW

April 23rd

DAY 1 WEDNESDAY

MORNING

9:00 - 9:15 – Welcome Words

· José Luis Martínez Almeida, Mayor of Madrid (Spain)

9:15 - 9:55 – Keynote

Building the Future of Culture: Reverence For History and Culture

Sir David Chipperfield, the 2023 Laureate of the Pritzker Architecture Prize, has created remarkable projects worldwide, including the Neues Museum (Berlin, Germany), The Hepworth Wakefield (Wakefield, UK), Museo Jumex (Mexico City, Mexico), the East Building of the Saint Louis Art Museum (St. Louis, USA), the Royal Academy Masterplan (London, UK), the Amorepacific Headquarters (Seoul, South Korea), the West Bund Museum (Shanghai, China), the restoration of the Procuratie Vecchie (Venice, Italy), and the upcoming extension of the National Archaeological Museum (Athens, Greece).

During this session, Chipperfield will reflect on the role of architecture and cultural buildings in changing the future through culture. He will also discuss what makes a great space for art, how buildings inform what and how we see, why we should pay particular attention to the historical context of buildings, how cultural institutions can promote destinations, and how design can confront climate urgencies, transform social relationships, and reinvigorate cities.

Speaker: · **Sir David Chipperfield**, Founder and Principal, David Chipperfield Architects, and Founder and President, Fundación RIA (United Kingdom, Germany, Italy, China, Spain)

Moderator: · **Michael Kimmelman**, Architecture Critic, The New York Times, and Founder and Editor-at-large, Headway (United States)

10:00 - 10:50 – Panel Session

**Regenerative Ecosystems:
 Culture For a Sustainable Future**

Cultural institutions and artists are stepping up as catalysts for change, using their platforms to address global crises and champion a sustainable future. From reimagining collection care and conservation policies to exploring our relationship with nature through immersive storytelling, these organizations are reshaping how we engage with pressing environmental challenges.

This panel will bring together an architect, an artistic collective, and a museum leader who are redefining the intersection of design, sustainability, and innovation. Discover how they harness the power of storytelling and cutting-edge practices to inspire climate action, foster resilience, and create regenerative ecosystems that drive meaningful change.

Speakers:

- **Barnaby Steel**, Creative Director, Marshmallow Laser Feast (United Kingdom)
- **Kasper Pilemand**, Partner and Head of Projects, Dorte Mandrup (Denmark)
- **Kelsey Shell**, Environmental and Sustainability Strategist, The Museum of Contemporary Art (MOCA), Los Angeles (United States)
- **Oliver Jeffers**, Artist and Author, The Studio of Oliver Jeffers (United States and Northern Ireland)

Moderator: · **José Luis Blasco**, Global Sustainability Director at ACCIONA

10:50 - 11:20 – Networking coffee

11:20 - 12:00 – Spotlight

Dialogues About the Interconnectedness of Art and Science

In this session, renowned media artist Rafael Lozano-Hemmer will delve into the innovative use of technology to create critical dialogues about the interconnectedness of art and science. He will present his artistic approaches and experiments, his relationship with space and architecture, and his philanthropic action. For the first time, he will showcase his new project, 'Simulator of Experiences'.

Lozano-Hemmer creates interactive platforms for public participation using robotic lights, digital fountains, computerized surveillance, and telematic networks. Drawing inspiration from phantasmagoria, carnival, and animatronics, his works are 'anti-monuments for people to self-represent'.

Speaker: · **Rafael Lozano-Hemmer**, Artist, Atelier Lozano-Hemmer (Canada)

Moderator: · **Jose Luis de Vicente**, Curator and Cultural Researcher, Artistic Director DHUB - Disseny Hub Barcelona (Spain)

12:10 - 12:50 – Panel Session

Immersion Reimagined: The Future of Location-based Experiences

In a world where audiences crave connection and meaning, location-based experiences are setting a new standard for how we engage with culture and entertainment. From immersive art installations to transformative cultural destinations, these experiences are more than events—they are portals into new worlds, offering unforgettable moments rooted in place and purpose.

This panel will bring together speakers from some of the most relevant companies in experiential design to explore how cultural and entertainment venues are redefining engagement through storytelling, sensory immersion, cutting-edge design, and community-driven connection. What drives people to leave their screens for physical experiences? How can we create spaces that are not just destinations but powerful, lasting memories?

Speakers: · **Winston Fisher**, Chief Executive Officer, AREA15 (United States)
 · **Ryan Wineinger-Schattl**, Senior Creative Director, Walt Disney Imagineering (United States)

More to be announced

Moderator: · **Charles Read**, Managing Director, Bloolooop (United Kingdom)

12:55 - 14:20 – Networking Lunch

AFTERNOON

14:20 - 15:05 – The Whole Story

15:10 - 15:55 – Panel Session

**The Art of Attraction:
 What Culture Can Learn From
 Entertainment’s Evolution**

The entertainment industry has mastered the art of captivating audiences with bold formats, immersive experiences, and boundary-pushing innovation. But what if museums and cultural spaces tapped into the same magic? This panel will explore the conceptual breakthroughs driving entertainment’s evolution—from dynamic storytelling and hybrid events to next-level ticketing strategies and viral audience engagement.

What do today’s audiences truly want? How can cultural spaces borrow, adapt, and elevate ideas from the entertainment world to create unforgettable experiences? A forward-looking conversation about how culture can reimagine itself in an era where variety, innovation, and engagement reign supreme.

- Speakers:**
- **Ana Brzezińska**, Immersive Curator and Creative Strategist, Independent (France)
 - **Amy Jenkins-Le Guerroué**, Strategic Alliances Director, Ubisoft (France)
 - **Andrea Salazar**, Head of Production, Punchdrunk (United Kingdom)
- Moderator:**
- **András Szántó**, Cultural Strategy Advisor and Author (United States)

15:55 - 16:25 – Networking Coffee

16:25 - 17:15 – Panel Session

**Adapting to Thrive:
 Building Resilient Museum
 Business Models**

Museums stand at the crossroads of economic, technological, and social change, prompting a reimagining of their business models to ensure sustainability and relevance. This panel explores how cultural institutions can adapt to thrive in an unpredictable landscape by embracing diverse and innovative funding strategies.

What role does governance play in shaping decisions and resource allocation? How can coproduction models, social impact philanthropy, and artist-led initiatives drive resilience? By examining these approaches, we will uncover actionable insights into building future-ready museums that remain vital assets to their communities while navigating the complexities of the modern world.

- Speakers:**
- **Yoram Roth**, Executive Chairman and Owner of Fotografiska Holding AB (Sweden), and member of the Board of Directors of NeueHouse, Inc (Germany)
 - **Eric Shiner**, President, Powerhouse Arts, New York (United States)
 - **Gary Gautier Bernat**, Director, Casa Batlló, Barcelona (Spain)
- Moderator:**
- **András Szántó**, Cultural Strategy Advisor and Author (United States)

17:20 - 17:45 – The Interview

Architecture to Enhance the Experience of Art

Elizabeth Diller, a leading voice in contemporary architecture, will discuss her vision of architecture as 'restless' and in constant motion, much like the world that hosts it. What is the intersection of art and architecture? How can we challenge the conventions of institutions and how can we reimagine the function and future of civic and cultural public space?

Explore how architecture can shape our cultural landscape through the lens of Diller Scofidio + Renfro's groundbreaking projects such as the High Line, the redevelopment of the Lincoln Center for the Performing Arts, the Shed, and the renovation of the MoMA (New York, USA), the transformation of the Broad (Los Angeles, USA), and the V&A East Storehouse (London, UK), her more recent project.

- Speaker:**
- **Elizabeth Diller**, Partner, Diller Scofidio + Renfro (DS+R) (United States)

17:50 - 18:15 – The Interview

- Speaker:**
- Coming soon

April 24th

DAY 2 THURSDAY

MORNING

9:00 - 9:15 – Welcome Words

9:15 - 9:40 – Keynote

**Museums, Culture,
and Artificial Intelligence**

Technology is constantly changing how we live and operate business. Our life is becoming increasingly rooted in digital worlds, and the boundaries between physical and virtual, technology and nature, are blurring. Since 1995, Glenn D. Lowry has served as the Director of the Museum of Modern Art (MoMA) in New York, bringing extensive experience in integrating technology into a major cultural institution.

During his tenure, Lowry has guided the museum through extensive structural changes and has been in a unique position to experience the changes happening in museums with the advent of technology. In this talk, he will explore Artificial Intelligence's significant impact on the museum sector and his vision for the future of museums.

Speaker: · **Glenn D. Lowry**, Director of the Museum of Modern Art (MoMA), New York (United States)

Moderator: · **Michael Kimmelman**, Architecture Critic, *The New York Times*, and Founder and Editor-at-large, Headway (United States)

9:40 - 10:05 – Keynote

10:10 - 11:00 – Panel Session

The Hybrid Museum

The hybrid museum bridges physical and digital experiences to redefine how visitors engage with cultural spaces. By combining in-person exhibits with digital tools, it creates richer, more immersive journeys that enhance understanding and connection. Physical experiences remain central, while digital elements add depth, extending engagement beyond the walls of the museum.

This model allows museums to tailor interactions based on audience needs—offering tactile, face-to-face exploration alongside digital storytelling and virtual access. The result is a dynamic space where physical and digital experiences complement each other, ensuring museums remain vibrant, inclusive, and forward-looking in a world of evolving visitor expectations.

- Speakers:**
- **Jane Alexander**, Chief Digital Information Officer, Cleveland Museum of Art (United States)
 - **Mariët Westermann**, Director and CEO, Solomon R. Guggenheim Museum and Foundation (United States)

More to be announced

- Moderator:**
- **Charles Read**, Managing Director, Bloolooop (United Kingdom)

11:00 - 11:30 – Networking Coffee

11:30 - 11:55 – The Interview

**David Gianotten, OMA:
 Museums Connected and
 engaged with the City**

Office for Metropolitan Architecture (OMA) is responsible for global architectural icons such as the CCTV Headquarters in Beijing and the Fondazione Prada in Milan. David Gianotten will share insights into the firm's cultural projects and signal the changing role of the architect. He will emphasize the importance of cultural and community engagement in the development of sustainable and equitable architecture.

In charge of the overall organizational and financial management, business strategy, and growth of OMA, Gianotten currently leads the design and construction of projects in different regions, including Amsterdam's Bajes Kwartier, VDMA in Eindhoven, and the new Koepel District in Breda (The Netherlands). He has led the design and realization of the Taipei Performing Arts Center (China), the Potato Head Studios resort (Bali, Indonesia), the WA Museum Boola Bardip (Perth, Australia), and the Museo Egizio (Turin, Italy), among other projects.

- Speaker:**
- **David Gianotten**, Managing Partner – Architect, OMA (The Netherlands)

- Moderator:**
- **András Szántó**, Cultural Strategy Advisor and Author (United States)

12:05 - 12:25 – The Interview

The Future of Storytelling

Jake Barton is the founder and principal of Local Projects design firm, creating museums and public spaces, including the 9/11 Memorial and Museum, Greenwood Rising Black Wall Street History Center and Cooper-Hewitt Smithsonian Design Museum in New York.

Barton will share his insights in how the power of storytelling can create transformation using technology to create unforgettable narratives that inspire action. He will reflect on how storytelling can change audiences and how to create experiences to catalyze meaningful action and bring attention to the climate crisis.

Speaker: · **Jake Barton**, Founder, Local Projects (United States)

Moderator: · **Alex Manresa**, U.S. Director, ACCIONA Living and Culture (Spain and United States)

12:30 - 13:00 – Spotlight

Designing Our Futures in a Context of Much Larger Planetary Stories

Liam Young is a designer, director and BAFTA nominated producer renowned for his innovative work at the intersection of design, fiction, and futures. Described by the BBC as ‘the man designing our futures’, his visionary films and speculative worlds are both extraordinary images of tomorrow and urgent examinations of the environmental questions facing us today.

During this session, he will present an exclusive film that repatriates his previous world building that proposes thought-provoking redesigns of our planet. The film proposes a radically optimistic solution to the climate crisis and tries to answer how the world might look if the entire planet united to radically transition in the face of this global challenge. Join him on an entrancing multi-sensory journey that will prompt us to think about our place and responsibilities within a vast yet finite ecosystem.

Speaker: · **Liam Young**, Director and Worldbuilder, Liam Young (United States)

13:00 - 14:30 – Networking Lunch

AFTERNOON

14:30 - 15:15 – The Whole Story

Terra:
The World's Living Wonder

Terra is an immersive experience inviting visitors to explore some of the most pressing challenges facing our planet: climate change, pollution, and mass consumption. Originally created for Expo 2020 Dubai, the pavilion showcases the power of sustainable design and action through its iconic canopy, solar panels, net-zero energy and water innovations, and botanical gardens. Today, Terra serves as a cultural institution, inspiring visitors to create a better future for all.

- Speakers:**
- **Marjan Faraidooni**, Chief of Education and Culture, Expo City Dubai (United Arab Emirates)
 - **Mark Rhoads**, Principal, Grimshaw Architects (United States)
 - **Carla Prat**, Design and Experiences Director, ACCIONA Living and Culture (Spain)
- Moderator:**
- **Charles Read**, Managing Director, Bloolooop (United Kingdom)

15:20 - 16:10 – Panel Session

Culture and the City:
Shaping Urban Futures

The relationship between culture and urban development is complex and transformative. This session will explore how public art revitalizes cities, curatorial practices shape urban identities, and architecture redefines how we live and connect.

What trends are emerging in the evolving urban landscape, and what challenges lie ahead? Discover how culture serves as a powerful catalyst for urban transformation, fostering vibrant, inclusive, and resilient cities that thrive on creativity and community.

- Speakers:**
- **Bjørnstjerne Christiansen**, Artist and Co-founder, SUPERFLEX (Denmark)
 - **Hirokazu Tokuyama**, Curator, Mori Art Museum, Tokyo (Japan)
 - **Agustín Pérez-Torres**, Partner, Bjarke Ingels Group (BIG) (Spain)
 - **Dr. Kate Rogers**, Executive Director, El Alamo Trust (United States)

16:10 - 16:40 – Networking Coffee

16:40 - 17:30 – Panel Session

**Creative Nations:
Redefining Cultural Programming
in Saudi Arabia**

Saudi Arabia is charting an ambitious course where arts and culture are catalysts for social and economic transformation. With groundbreaking initiatives, the nation is fostering a thriving cultural ecosystem, positioning itself as a rising global hub for creativity and innovation.

This session will dive into the visionary strategies behind these efforts, emphasizing the role of international collaboration in shaping the future of the Gulf's cultural landscape. Hear from the trailblazing women driving these programs forward, leading Saudi Arabia into a bold new era of cultural expression and global engagement.

Speakers:

- **Arwa Al Ali**, Senior Advisor, Ministry of Culture and the Diriyah Biennale Foundation (DBF) (Saudi Arabia)
- **Noura Al-Maashouq**, Director, SAMOCA at Jax, the Saudi Arabia Museum of Contemporary Art, Riyadh (Saudi Arabia)

More to be announced

17:35 - 18:05 – Panel Session

**Charting New Territories:
The Future Landscape of Expos**

Expos are more than events—they are convergence points for massive, diverse audiences and a crossroads of global priorities. How can these monumental gatherings continue to address the intersecting needs of culture, innovation, and collaboration while shaping a vision for the future?

This panel will examine how Expos engage millions worldwide, balancing inclusivity, cultural dialogue, and the urgency of global challenges. What role will they play in driving progress, fostering understanding, and inspiring collective action in a rapidly changing world? Join us to explore the evolving purpose of Expos and their transformative potential on the global stage.

Speakers:

- Coming soon

18:05 - 18:15 – Closing Remarks